MINUTES OF A MEETING OF THE JOINT GOVERNANCE COMMITTEE OF THE ERIE COUNTY INDUSTRIAL DEVELOPMENT AGENCY (ECIDA), BUFFALO & ERIE COUNTY REGIONAL DEVELOPMENT CORP. (RDC) AND

BUFFALO & ERIE COUNTY INDUSTRIAL LAND DEVELOPMENT CORP. (ILDC)

DATE: January 31, 2024 at the Erie County Industrial Development Agency,

95 Perry Street, 4th Floor Conference Room, Buffalo, New York 14203

PRESENT: Thomas Baines, Zachary Evans, Hon. Brian Kulpa, Brenda McDuffie,

Tyra Johnson and David State

EXCUSED: Michael Hughes, Hon. Howard Johnson and Kenneth Schoetz

OTHERS PRESENT: John Cappellino, President/CEO; Mollie Profic, Chief Financial Officer;

Elizabeth A. O'Keefe, Vice President of Operations; Carrie Hocieniec, Operations Assistant; Brian Krygier, Systems Analyst; and Rachel

Baranello, Esq., General Counsel/Harris Beach PLLC

GUESTS: None.

There being a quorum present at 12:12 p.m., the Meeting of the Members of the Joint Governance Committee of the Erie County Industrial Development Agency (ECIDA), Buffalo and Erie County Regional Development Corporation (RDC) and the Buffalo and Erie County Industrial Land Development Corporation (ILDC) was called to order by its Chair, Ms. McDuffie.

MINUTES

The September 19, 2023 minutes of the joint meeting of the Governance Committee of the ECIDA, RDC and ILDC were presented. Upon motion made by Mr. Kulpa and seconded by Mr. State, the approval of the September 19, 2023 meeting minutes was unanimously carried.

Mr. Cappellino introduced Rachel Baranello from Harris Beach.

REVIEW "ECIDA 2023 MISSION STATEMENT & PERFORMANCE MEASUREMENTS – RESULTS"

Ms. O'Keefe reviewed the 2023 Mission Statement and Performance Measurements In regards to item 1D, Ms. McDuffie asked for a breakdown of the types of grants applied for and what was approved/not funded. Ms. O'Keefe said that information would be added to the document.

General discussion ensued with regard to the remaining Objectives.

REVIEW "ECIDA 2024 MISSION STATEMENT & PERFORMANCE MEASUREMENTS – GOALS"

Ms. O'Keefe reviewed the 2024 Mission Statement.

Mr. Kulpa noted that we are in a housing crisis, and we need to do more for workforce housing/affordable housing. General discussion ensued.

Ms. O'Keefe next reviewed the 2024 Performance Measurements, Goals.

General discussion ensued.

There being no further business to discuss, Ms. McDuffie adjourned the meeting at 1:20 p.m.

Dated: January 31, 2024

Carrie A. Hocieniec, Assistant Secretary